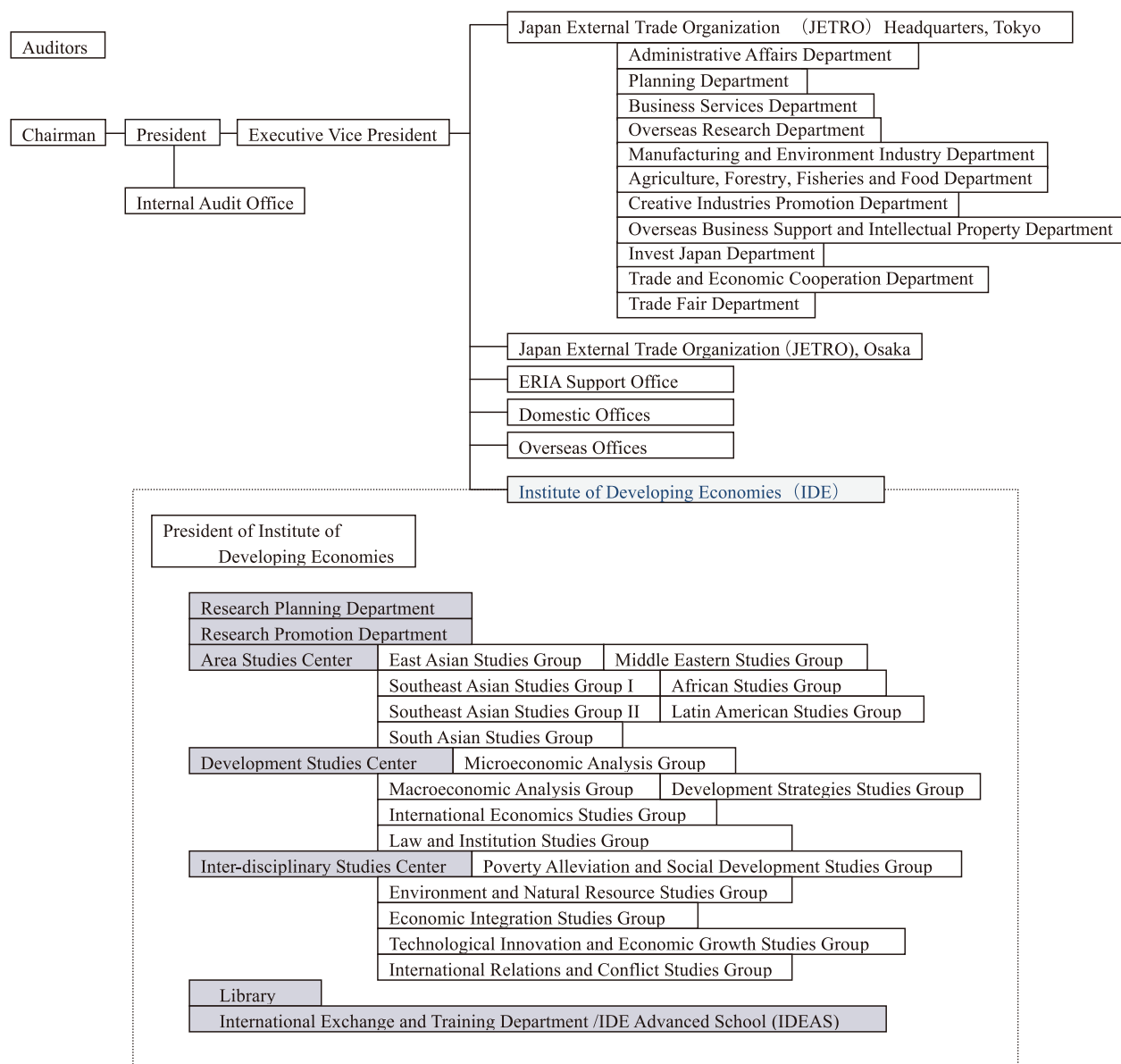


IX. Organization

1. Organization Chart



2. Budget for fiscal year 2011

(unit: ten thousand yen)

《Income》	3,670,366
Government grant	3,431,804
Other income	238,562
《Expenditure》	3,670,366
Research	366,169
Publications, seminars and lectures	302,174
Expenses for supporting activities towards the establishment of ERIA	84,774
Personal costs and related expense	2,889,352
Research of contract basis	27,897